

Quarter 4		2022/2023 Outturn				
Q4 Target Met	Q4 Commentary	2022/2023 Outturn	Direction of travel from 2021/2022 Outturn performance improvement Down arrow = reduced performance	2022/2023 Target	2022/2023 Target Met	2022/2023 Outturn Commentary
n/a	Contact Centre - 117,391, Rents - 11,150, Repairs OOH - 3,830 The total figure for the CCC, includes calls taken by the Repairs Out of Hours (OOH) and the Rents Team, both of which are not management / monitored by the Corporate Contact Centre	628,910 - Telephone 767,793 - MySandwell 560,000 - Face 46,835 - E-mail	n/a	n/a	n/a	Contact Centre - 440,738, Rents - 16,364, Repairs OOH - 14,036 The total figure for the CCC, includes calls taken by the Repairs Out of Hours (OOH) and the Rents Team, both of which are not management / monitored by the Corporate Contact Centre
n/a		41.86% Telephone	Decrease on 21/22 yr end	n/a	n/a	
n/a		51.11% MySandwell	Increase on 21/22 yr end	n/a	n/a	
n/a		3.93% Face to Face	Increase on 21/22 yr end	n/a	n/a	
n/a		3.10% -E-mail	Decrease on 21/22 yr end	n/a	n/a	
We again remain within target of 5% and this has remained consistent from previous quarters 3%. This averages out to 8 calls per day.	Performance exceeds expectations, 2% below our 5% target.	8.84% (320 Calls)	Decrease on Performance 22/23 yr end	5%	Target met.	Performance exceeded expectations.
We have exceeded our target by 34 seconds, which has not improved from the previous quarter.	Analysis of the capacity and demand in the contact centre has confirmed increased agent resources. This increased availability of vacancies have also assisted in the reduction of average wait times. The impact of the agent factor and affects the agents overall time when trying to wrap up a call as they often have to restart either the application or occasion the laptop. We have had a few days in the last few months where the ATE has been down for a whole day affecting this.	Average Wait 00:01:11	Decrease in performance as previous year came in at 31 seconds.	30 Seconds	Target not met.	The decline in agent resources has been evident since Q2. The demand on the Adult Social Care Contact Centre has increased over recent years, owing to the impact of the Covid-19 pandemic (increase in awareness of the service) and increased applications for Blue Badges. The staffing structure has remained unchanged since its conception in 2010. An additional 11 FTE agents have been assigned for 23/24 on a temporary basis.
We have come in close to our target of 540 seconds average call time for quarter 4, which is 19 seconds over.	The Call Time measure has come in just shy of the 540 target.	Average Call Time 558 Seconds per call	Decrease in performance as previous year was 530 seconds.	540 Seconds	Target not met.	The type and variety of calls to the ASC contact centre has changed, as some other council services have reduced their contact with the public. This has led to a reduction in staff monitored. Overall performance was only slightly below expectations, and considering the requirement for additional resources the service is still providing good customer service at speed.
YES	New staff have joined the team and have had an impact on taking Council Tax calls. Most energy arrears enquiries have been dealt with and refunds issued. Ongoing backlog has started to reduce and the Council Tax arrears team are now able to take more calls. All abilities have been tested and reviewed. Main Billing has also been reviewed. Also resourceing the counter triage service correctly and utilising that resource more effectively has benefited the service.					
n/a	All above we have had more resource to take calls we have also embedded the triage service offer at the counters and utilised appointment requests along with getting the resourceing of that correct has been a benefit. We have also introduced feedback to our service which although underneath customers are using and providing positive feedback.					
no	Calls are traditionally longer at the end of the financial year as Customers often need to make financial arrangements to clear Council Tax arrears apply for assistance they may be entitled to or clear their outstanding Council Debts before the end of the financial year. More resource has enabled us to offer more engagement with the customer to come to an amicable arrangement.					
4.39% difference	Corporate Contact Centre 4.54% / Rents Team - 22.30% / Repairs OOH Team - 5.76%. The overall abandoned rate includes Rents Team and Repairs OOH both of which are not managed by the Corporate Contact Centre. All targets in the CC were missed which can be attributed to the fact that the team are not managed centrally. The team provide support to the OSS and from the 21st March also providing a front facing service at West Bromwich and Blackheath Library twice a week as part of the new Customer Hub. Pilot Interviews have been undertaken in the OSS and Library, however 2 more interviews, a further recruitment drive took place in February, 2 advisors were appointed, and we have now recruited 4 more advisors. We will be re-advertising again to fit the remaining vacancies which are 3 FTE's per arm / 1 x 37hrs FTC / 1 x 30hrs FTC / 1 x 15 hrs. Whilst interviews have been taking place, the recruitment process has been slow due to the current economic climate without success. Regular ICT issues have also impacted on performance during Q4.	11.58%	↑	8%	3.68% difference	Corporate Contact Centre 10.36% / Rents Team - 29.54% / Repairs OOH Team - 7.12%. The Calls to our Income Management Duty line, volumes can sometimes be difficult to manage as we are planning for the Housing Hub to take most of these calls in the near future, we just need to onboard new recruits from the latest round of recruitment and train them. When complete this will address the abandonment rate and free up capacity for the income officer to deal with more complex case work.
2 minutes 24 seconds over	Corporate Contact Centre 4.54% / Rents Team - 22.30% / Repairs OOH Team - 5.76%. The overall Call Wait time includes Rents Team and Repairs OOH both of which are not managed by the Corporate Contact Centre. All targets in the CC were missed which can be attributed to the fact that the team are not managed centrally. The team provide support to the OSS and from the 21st March also providing a front facing service at West Bromwich and Blackheath Library twice a week as part of the new Customer Hub. Pilot Interviews have been undertaken in the OSS and Library, however 2 more interviews, a further recruitment drive took place in February, 2 advisors were appointed, and we have now recruited 4 more advisors. We will be re-advertising again to fit the remaining vacancies which are 3 FTE's per arm / 1 x 37hrs FTC / 1 x 30hrs FTC / 1 x 15 hrs. Whilst interviews have been taking place, the recruitment process has been slow due to the current economic climate without success. Regular ICT issues have also impacted on performance during Q4.	4 minutes 57 seconds	↑	2 minutes 30 seconds	2 minutes 27 seconds over	Corporate Contact Centre 4.45% / Rents Team - 7.51% / Repairs OOH Team - 2.48
n/a	Corporate Contact Centre 7.34% / Rents Team - 7.21% / Repairs OOH Team - 3.03%. Call Wait times includes Rents Team and Repairs OOH both of which are not managed by the Corporate Contact Centre. Call times have increased but are within the expected range.	06:59	N/A	N/A	N/A	Corporate Contact Centre 6.57% / Rents Team - 8.01% / Repairs OOH Team - 2.56
na	Few cases were logged with the LGD and IRO for full Ombudsman investigations, which represents the smallest number of investigations for a quarter this financial year.	Housing-2 LGD 7	↓	na	na	Ombudsman investigations are difficult to track in a 12 month period as some of the investigations carry over from one year to the next as they are particularly complex. Current figures are 12 cases open at the start of the year. We are looking to review our most service areas to Ombudsman investigations and changing the process at the start of the year has brought about positive results.
n/a	There are no performance targets against the number of SARs received as this can't be controlled.	178	na	na	na	There are no performance targets against the number of SAR requests received as this can't be controlled. We have however received 79 less SAR requests in 2022 / 2023 compared to 2021 / 2022
No	The timescale for completing a SAR is one calendar month and this is a statutory timescale. It is possible to extend the timescale for a total of three calendar months, where a request is complex.	67.00%	na	95.00%	No	
No	The cumulative figure for Q1, Q2, Q3 and Q4 is 67 % The figures from April 2022 have been produced using a manual method which has previously been discussed. This allows us to properly incorporate extended timescales and time left awaiting clarification or I.O. As such we are able to produce a much more accurate figure.	67.00%	na	95.00%	No	
na	There are no performance targets against the number of FOI requests received as this can't be controlled.	1089	na	na	na	There are no performance targets against the number of FOI requests received as this can't be controlled. We have however received 40 more FOI requests in 2022 / 2023 compared to 2021 / 2022
No	The timescale for completing a FOI request is 20 working days and this is a statutory timescale. The cumulative figure for Q1, Q2, Q3 and Q4 is 76 %.	76.00%	na	95.00%	na	We have seen an improvement in compliance with statutory timescales in each quarter of 2022 / 2023 from 66 % in Q1 to 87% in Q4. This is showing that the measures put in place by the Governance Team and Directorates across the Council are starting to work.
na	Actions to improve performance include regular meetings with Directors and Directors to discuss performance, improved reporting, Governance Team Case Workers being allocated to Directors to give more dedicated support, and training being provided across the Council.	Total Stage 1's - 3330 Total Stage 2's - 142	↑	na	na	We are expecting this upward trend in performance to continue into 2023 / 2024.
na	Both Stage 1 and Stage 2 complaints were up by 32.5% on Q3, but were very similar figures to both Q1 and Q2 complaints.	Stage 1- 1045, Stage 2 - 22	na	na	na	Despite a 27% increase in the number of Stage 1 and Stage 2 complaints received this year, the percentage of upheld complaints is slightly down on last year 30.7% v 31.7%.
na	The number of Stage 1 complaints upheld (28.1%) and Stage 2 complaints (12.8%) were consistent with Q3.	2305	↑	na	na	There has been a big push on answering MP enquiries in the last Q, which has seen an impressive decrease in the number of MP enquires going past their SLA (20 days).
na		382		na	na	Total number of compliments were exactly the same as last year